

**Adrienne Ho**  
Associate

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Adrienne is a lawyer practicing in both of TGF's practice areas, with a particular focus in construction law. Within restructuring and insolvency, Adrienne acts for various stakeholders, leveraging her experience with BIA, CCAA and cross-border proceedings. Within her construction practice, Adrienne provides strategic advice on disputes that can arise throughout the lifecycle of a project, including in complex delay and damages claims. Adrienne has broad experience, having worked on transit, mining and large infrastructure/P3 projects. She has also acted for both contractors and sureties.

Adrienne brings a practical, business-minded approach to her work, building from her previous experience as junior counsel at a large financial services company, where she advised on insurance and pension products as well as e-commerce matters. Adrienne articulated with the Financial Services Commission of Ontario, and she previously practiced insolvency and construction law at two national firms.

Adrienne enjoys writing and speaking on topics related to the practice of law. Her article, "The Treatment of Ipso Facto Clauses in Canada," was cited by the Court of Appeal of Alberta, the Superior Court of Quebec, the Supreme Court of Canada (in dissent) and the Supreme Court of India in proceedings involving insolvency matters. Adrienne has also spoken at the Annual Review of Insolvency Law Conference on multiple occasions. While pursuing an LL.M. at Columbia Law School, she conducted supervised research on American bankruptcy law and provided policy recommendations to Mauritius' financial services regulator.

**Representative mandates**

As an associate at TGF, Adrienne has been part of a team representing clients in the following matters:

- + Counsel to a shopping mall landlord in the Nordstrom CCAA proceedings.
- + Counsel to a P3 contractor in a multi-week arbitration involving a significant damage and delay claim.
- + Counsel acting for syndicates of lenders, advising on hedging and cash management requirements, for infrastructure and other projects.

- + Counsel to debtors Sproutly, Inc. and Toronto Herbal Remedies Inc. in their restructuring and asset sale under the CCAA.
- + Appointed *Amicus Curiae* in a receivership proceeding and obtained a vesting order in favour of a purchaser.
- + Counsel acting for contractors in complex infrastructure and construction disputes, involving design, delay and environmental matters.

## Professional Involvement

In addition to involvement in a variety of industry organizations, Adrienne served as Next Gen Liaison and was on the planning committee for the 2022 Annual Review of Insolvency Law (ARIL) Conference.

Adrienne is a member of:

- + Canadian Bar Association
- + Ontario Bar Association
- + American Bankruptcy Institute
- + Canadian Association of Women in Construction
- + International Women's Insolvency & Restructuring Confederation (IWIRC)
- + The Advocates' Society
- + Toronto Lawyers Association
- + Turnaround Management Association
- Women's Infrastructure Network

### Recent professional appearances include:

- + [Sep 29, 2023](#)  
Adrienne Ho is a panelist at the CBA Insolvency Law Conference in Montreal on construction and real estate insolvencies.
- + [Feb 03, 2023](#)  
Adrienne Ho is a panelist on the 2023 ARIL Conference Podcast Program – "Not so Appealing"
- + [Feb 04, 2022](#)  
Adrienne Ho is a panelist on the 2022 ARIL Conference Podcast Program - "Construction Liens: Trustees, Put on Your Hardhats".

## Publications

- + [Feb 06, 2023](#)  
Adrienne Ho authored an article titled "Split Success? A Cross-Country Retrospective on Seeking an Appeal under Section 193 of the BIA"
- + [Apr 14, 2022](#)  
The Supreme Court of Canada Provides Clarity to the Interpretation of Releases - Construction Law Letter May/June 2022.

+ [Feb 16, 2022](#)

Tempering Kitco: SCC Clarifies Right to Pre- and Post-Filing Set-Off under the CCAA

+ [Dec 01, 2021](#)

No “Stranger” to the Proceeding: CCAA Court Reaffirms Single Proceeding Model - National Creditor Debtor Review

## Education

### Bar Admissions

+ New York, 2018

+ Ontario, 2015

### Education

+ LL.M. (James Kent Scholar) (Columbia Law School), 2017

+ J.D. (University of Toronto Faculty of Law), 2014

+ B.Com (McGill University), 2011